

Appendix 1 Capital Strategy

Capital Strategy 2023-2025					
	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Directorate	£m	£m	£m	£m	£m
Adults and Childrens	22.394	0.117	(0.594)	4.283	26.200
Corporate	4.174	0.222	(6.867)	4.369	1.898
Public Realm	8.996	6.697	(2.536)	4.807	17.964
Place	30.155	42.882	(33.167)	8.265	48.135
Total General Fund	65.719	49.918	(43.164)	21.724	94.197
HRA	137.164	70.145	(77.908)	16.708	146.109
Total	202.883	120.063	(121.072)	38.432	240.306

Capital Strategy 2023 Only				
Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
£m	£m	£m	£m	£m
12.128	0.064	(0.594)	(8.590)	3.008
4.174	0.109	(6.467)	3.574	1.390
8.763	5.732	(2.206)	2.112	14.401
18.449	13.905	(25.512)	1.437	8.279
43.514	19.810	(34.779)	(1.467)	27.078
25.115	2.522	(3.210)	7.357	31.784
68.629	22.332	(37.989)	5.890	58.862

Capital Strategy 2023-2025					
	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Funding	£m	£m	£m	£m	£m
Borrowing - GF	(34.600)	(5.770)	39.063	(15.034)	(16.341)
Borrowing - HRA	(98.887)	(41.277)	67.712	(16.491)	(88.943)
Government Grant	(29.745)	(44.447)	4.873	(5.786)	(75.105)
Other Grants	(4.262)	(0.007)	3.604	(0.449)	(1.114)
S106	(1.576)	0.000	0.069	(0.312)	(1.819)
Earmarked Receipts	(11.337)	(28.551)	5.751	(0.141)	(34.278)
Revenue Contribution to Capital	(22.476)	0.000	0.000	0.000	(22.476)
Reserves	0.000	(0.011)	0.000	(0.219)	(0.230)
Total Funding	(202.883)	(120.063)	121.072	(38.432)	(240.306)

Capital Strategy 2023 Only				
Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
£m	£m	£m	£m	£m
(26.324)	(4.193)	30.934	(14.864)	(14.447)
(11.714)	(2.204)	0.978	(7.140)	(20.080)
(17.247)	(15.917)	2.386	18.793	(11.985)
(0.599)	(0.007)	3.604	(4.048)	(1.050)
(1.576)	0.000	0.069	1.729	0.222
0.000	0.000	0.018	(0.141)	(0.123)
(11.169)	0.000	0.000	0.000	(11.169)
0.000	(0.011)	0.000	(0.219)	(0.230)
(68.629)	(22.332)	37.989	(5.890)	(58.862)

Adults and Childrens	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
21st Century Care Home (S0220)	0.000	0.000	(0.200)	0.200	0.000
Aspirational Capital Pot - Feasibilities - Culver Centre (R1000-AP006)	0.000	0.002	0.000	0.028	0.030
Aveley Community Hub (R0740)	0.000	0.000	0.000	0.130	0.130
Beynon Primary - Expansion (B0750)	0.000	0.000	0.000	0.267	0.267
Capital Maintenance Schemes (to be identified) (B0997)	0.110	0.000	0.000	0.000	0.110
Community Hubs (T3100)	0.000	0.000	(0.011)	0.011	0.000
Emergency Health and Safety Works	0.000	0.000	0.000	0.022	0.022
Priority Suitability and Condition	0.000	0.000	0.000	0.058	0.058
SEN Capital (B0800)	6.535	0.000	0.000	0.998	7.533
Secondary and Primary Schemes (to	14.500	0.000	0.000	(2.920)	11.580
South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)	0.000	0.000	0.000	0.009	0.009
South Ockendon Community Hub	0.049	0.000	(0.049)	0.000	0.000
St Cleres Expansion (B0744)	0.000	0.000	0.000	0.040	0.040
Temporary Classrooms (B0725)	0.000	0.000	0.000	0.884	0.884
Universal infant free school meals (B0738)	0.000	0.000	0.000	0.222	0.222
Travellers Site Refurbishment Works	0.000	0.000	(0.005)	0.006	0.001
Grays Convent High School - Additional Classroom	0.000	0.000	0.000	0.000	0.000
Libraries Services Technology	0.000	0.000	(0.001)	0.001	0.000
Headstart Housing	0.000	0.000	(0.018)	0.018	0.000
Upgrade Day Centres	0.000	0.000	0.000	0.000	0.000
Thames Park Secondary School	0.000	0.000	0.000	0.000	0.000
Blackshots Regeneration Study	0.000	0.000	(0.001)	0.001	0.000
Abbotts Hall Improvements	0.000	0.000	0.000	0.425	0.425
Oaktree Centre Feasibility Study and	0.000	0.000	0.000	0.039	0.039

Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
0.000	0.000	(0.200)	0.200	0.000
0.000	0.002	0.000	0.028	0.030
0.000	0.000	0.000	0.130	0.130
0.000	0.000	0.000	0.267	0.267
0.110	0.000	0.000	(0.110)	0.000
0.000	0.000	(0.011)	0.011	0.000
0.000	0.000	0.000	0.022	0.022
0.000	0.000	0.000	0.058	0.058
3.269	0.000	0.000	(3.102)	0.167
7.500	0.000	0.000	(7.500)	0.000
0.000	0.000	0.000	0.009	0.009
0.049	0.000	(0.049)	0.000	0.000
0.000	0.000	0.000	0.040	0.040
0.000	0.000	0.000	0.884	0.884
0.000	0.000	0.000	0.000	0.000
0.000	0.000	(0.005)	0.006	0.001
0.000	0.000	0.000	0.000	0.000
0.000	0.000	(0.001)	0.001	0.000
0.000	0.000	(0.018)	0.018	0.000
0.000	0.000	0.000	0.000	0.000
0.000	0.000	0.000	0.000	0.000
0.000	0.000	(0.001)	0.001	0.000
0.000	0.000	0.000	0.425	0.425
0.000	0.000	0.000	0.039	0.039

Adults and Childrens	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Family Hubs	0.000	0.116	0.000	0.030	0.146
Community Environmental	0.000	(0.001)	(0.111)	0.111	(0.001)
Well Homes Offers (G0600)	0.200	0.000	(0.198)	0.109	0.111
Disabled Facility Grant (G0604)	1.000	0.000	0.000	0.594	1.594
Tilbury Pioneer	0.000	0.000	0.000	3.000	3.000
Total Adults and Childrens	22.394	0.117	(0.594)	4.283	26.200

Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
0.000	0.063	0.000	0.030	0.093
0.000	(0.001)	(0.111)	0.111	(0.001)
0.200	0.000	(0.198)	(0.002)	0.000
1.000	0.000	0.000	(0.406)	0.594
0.000	0.000	0.000	0.250	0.250
12.128	0.064	(0.594)	(8.590)	3.008

Corporate	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
HR Case Management Software (T0019)	0.000	(0.046)	0.000	0.000	(0.046)
ICT Infrastructure Refresh and Extension (T0505)	0.000	0.000	0.000	0.035	0.035
ICT Operating Software System Upgrades (T0506)	0.000	0.000	0.000	0.190	0.190
Network Infrastructure Upgrades (T0511)	0.000	0.000	(0.005)	0.005	0.000
Oracle Improvement / Cloud Upgrade (T0015)	0.000	0.000	0.000	0.010	0.010
Oracle Improvement / Cloud Upgrade - Evosys (T0015-TC050)	0.000	0.000	0.000	0.113	0.113
The Central Grays Civic Buildings Optimisation project (T3010)	0.000	0.000	0.000	0.235	0.235
Thurrock On-Line Phase 2 (T1001)	0.360	0.000	(0.589)	0.229	0.000
Transformation Programme Management Support (T3050)	0.000	0.000	0.000	0.021	0.021
Tilbury Town Centre Public Realm Improvement Packages (R0745)	0.046	0.000	(0.046)	0.000	0.000

Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
0.000	(0.046)	0.000	0.000	(0.046)
0.000	0.000	0.000	0.035	0.035
0.000	0.000	0.000	0.000	0.000
0.000	0.000	(0.005)	0.005	0.000
0.000	0.000	0.000	0.010	0.010
0.000	0.000	0.000	0.113	0.113
0.000	0.000	0.000	0.235	0.235
0.360	0.000	(0.189)	(0.171)	0.000
0.000	0.000	0.000	0.021	0.021
0.046	0.000	(0.046)	0.000	0.000

Corporate	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Purchase and Development of Navigator Park	0.000	0.000	(0.003)	0.003	0.000
Corporate Payments	0.000	0.000	(0.001)	0.001	0.000
SEND Synergy Upgrade/Improvement	0.000	0.000	(0.010)	0.010	0.000
Strategic Wi-Fi - non Civic Offices	0.000	0.000	(0.039)	0.047	0.008
Agile Working	0.000	0.000	(0.022)	0.022	0.000
Customer Contact Centre	0.000	0.000	(0.126)	0.126	0.000
CO1 Infrastructure Decommissioning	0.250	0.000	(0.412)	0.162	0.000
School Transport – Synergy Project	0.000	0.000	(0.006)	0.006	0.000
Microsoft 365 Design, Build and Delivery (Phase 2)	0.250	0.000	(0.428)	0.288	0.110
Local Full Fibre Network	0.000	0.000	(0.007)	0.007	0.000
Data Analytics - Phase 4	0.000	0.000	0.000	0.301	0.301
Robotic Process Automation	0.000	0.000	0.000	0.348	0.348
Oracle Cloud Recruitment (OCR)	0.000	0.000	0.000	0.057	0.057
4Me Service Desk Self Service Enhancement	0.000	0.000	0.000	0.012	0.012
Core Licencing	0.000	0.000	0.000	0.028	0.028
Applications Alignment to Office 2019	0.000	0.000	0.000	0.008	0.008
Disaster Recovery replacement design	0.000	0.000	(0.009)	0.009	0.000
Smoothwall Internet Filter Replacement	0.000	0.000	(0.030)	0.030	0.000
Thurrock Adult Community College Tech Refresh	0.000	0.000	(0.002)	0.002	0.000
Softphone capability	0.000	0.000	(0.030)	0.030	0.000
Windows/SQL Server 2012 Upgrades	0.000	0.001	0.000	0.000	0.001
Teams Enabled Meeting Rooms	0.000	0.000	0.000	0.000	0.000
Thurrock WAN Upgrade	0.000	0.000	(0.179)	0.231	0.052

Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
0.000	0.000	(0.003)	0.003	0.000
0.000	0.000	(0.001)	0.001	0.000
0.000	0.000	(0.010)	0.010	0.000
0.000	0.000	(0.039)	0.047	0.008
0.000	0.000	(0.022)	0.022	0.000
0.000	0.000	(0.126)	0.126	0.000
0.250	0.000	(0.412)	0.162	0.000
0.000	0.000	(0.006)	0.006	0.000
0.250	0.000	(0.428)	0.288	0.110
0.000	0.000	(0.007)	0.007	0.000
0.000	0.000	0.000	0.301	0.301
0.000	0.000	0.000	0.171	0.171
0.000	0.000	0.000	0.057	0.057
0.000	0.000	0.000	0.012	0.012
0.000	0.000	0.000	0.000	0.000
0.000	0.000	0.000	0.008	0.008
0.000	0.000	(0.009)	0.009	0.000
0.000	0.000	(0.030)	0.030	0.000
0.000	0.000	(0.002)	0.002	0.000
0.000	0.000	(0.030)	0.030	0.000
0.000	0.001	0.000	0.000	0.001
0.000	0.000	0.000	0.000	0.000
0.000	0.000	(0.179)	0.231	0.052

Corporate	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Property Pot	1.759	0.000	(1.759)	0.000	0.000
Service Review Board Pot	1.489	0.000	(1.133)	(0.357)	(0.001)
Digital Pot	0.020	0.000	(2.012)	1.992	0.000
LADO Recording Functionality within LCS	0.000	0.000	(0.018)	0.018	0.000
Core Website Rebuild (Drupal 7 to Drupal 9)	0.000	0.000	0.000	0.020	0.020
Ground Floor CO2 Refurbishment	0.000	0.000	(0.001)	0.001	0.000
Education Health Care Plan (EHCP) Hub	0.000	0.000	0.000	0.129	0.129
Liquidlogic Hosting	0.000	0.267	0.000	0.000	0.267
Total Corporate	4.174	0.222	(6.867)	4.369	1.898

Corporate	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Property Pot	1.759	0.000	(1.759)	0.000	0.000
Service Review Board Pot	1.489	0.000	(1.133)	(0.357)	(0.001)
Digital Pot	0.020	0.000	(2.012)	1.992	0.000
LADO Recording Functionality within LCS	0.000	0.000	(0.018)	0.018	0.000
Core Website Rebuild (Drupal 7 to Drupal 9)	0.000	0.000	0.000	0.020	0.020
Ground Floor CO2 Refurbishment	0.000	0.000	(0.001)	0.001	0.000
Education Health Care Plan (EHCP) Hub	0.000	0.000	0.000	0.129	0.129
Liquidlogic Hosting	0.000	0.154	0.000	0.000	0.154
Total Corporate	4.174	0.109	(6.467)	3.574	1.390

Public Realm	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Bridge Repair and Strengthening (E2828)	0.000	0.000	(0.002)	0.002	0.000
Environmental Enhancements at Play Sites (N0277)	0.250	0.000	(0.100)	(0.040)	0.110
Footway Maintenance (E2876)	0.000	0.180	0.000	0.019	0.199
Grays Riverside Park - Replace Splash Pool & Water Features (N0274)	0.025	0.000	(0.030)	0.010	0.005
Kerb It - Highways (E1870)	0.000	0.000	(0.038)	0.208	0.170
Leisure Centre Works (L0410)	0.825	0.000	0.000	0.247	1.072
Other Infrastructure (Drainage) (E2878)	0.000	0.075	0.000	0.035	0.110
Pot Holes & Challenge Fund (E2840)	0.000	1.548	0.000	0.245	1.793

Public Realm	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Bridge Repair and Strengthening (E2828)	0.000	0.000	(0.002)	0.002	0.000
Environmental Enhancements at Play Sites (N0277)	0.250	0.000	0.000	(0.140)	0.110
Footway Maintenance (E2876)	0.000	0.180	0.000	0.019	0.199
Grays Riverside Park - Replace Splash Pool & Water Features (N0274)	0.025	0.000	0.000	(0.020)	0.005
Kerb It - Highways (E1870)	0.000	0.000	(0.038)	0.208	0.170
Leisure Centre Works (L0410)	0.825	0.000	0.000	0.247	1.072
Other Infrastructure (Drainage) (E2878)	0.000	0.075	0.000	0.035	0.110
Pot Holes & Challenge Fund (E2840)	0.000	1.548	0.000	0.245	1.793

Public Realm	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
RSF - Node 4 - North Stifford Int (E1830-T3031)	0.250	0.000	0.000	0.009	0.259
Rights of Way (E1841)	0.000	0.000	0.000	0.035	0.035
Safety Fencing (E2831)	0.030	0.063	0.000	0.033	0.126
Street Lighting (E2877)	0.000	0.100	0.000	0.035	0.135
Structural Maintenance A Class Roads (E2826)	0.000	0.350	0.000	0.153	0.503
Structural Maintenance B and C Class Roads (E2827)	0.000	0.250	0.000	0.013	0.263
Structural Maintenance Unclassified Roads (E2874)	0.000	0.250	0.000	0.043	0.293
Target Hardening of Various Sites (N0278)	0.000	0.000	0.000	0.000	0.000
Thurrock Park Way Environmental Improvements (78/00601/OUT) (T3506)	0.051	0.000	0.000	0.000	0.051
Traffic Signals (E2833)	0.000	0.075	0.000	0.017	0.092
Upgrades to the Drainage System; Gully Frames and Lids (E2882)	0.000	0.000	(0.007)	0.024	0.017
Vehicle & Plant Replacement Programme (N0256)	0.000	0.000	(0.278)	0.538	0.260
White Lining (E2832)	0.000	0.000	0.000	0.006	0.006
Street Lighting LED Completion	0.000	0.000	0.000	0.025	0.025
Carriageway Summer Damage Treatments	0.000	0.485	(0.165)	0.000	0.320
VMS Purchases and Installation	0.000	0.000	0.000	0.072	0.072
Vehicle Restraint System	0.000	0.000	0.000	0.065	0.065
Replacement of Wheeled Containers	0.000	1.412	(0.300)	0.008	1.120
Other Road Markings	0.000	0.040	0.000	0.006	0.046
Unallocated Budget Traffic Management (E9999-T7001)	0.000	0.000	0.000	0.048	0.048
CON - Aveley Village Freight Management	0.187	0.000	0.000	(0.187)	0.000

Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
0.250	0.000	0.000	0.009	0.259
0.000	0.000	0.000	0.035	0.035
0.030	0.063	0.000	0.033	0.126
0.000	0.100	0.000	0.035	0.135
0.000	0.350	0.000	0.153	0.503
0.000	0.250	0.000	0.013	0.263
0.000	0.250	0.000	0.043	0.293
0.000	0.000	0.000	0.000	0.000
0.051	0.000	0.000	(0.051)	0.000
0.000	0.075	0.000	0.017	0.092
0.000	0.000	(0.007)	0.024	0.017
0.000	0.000	(0.278)	0.538	0.260
0.000	0.000	0.000	0.006	0.006
0.000	0.000	0.000	0.025	0.025
0.000	0.485	(0.165)	0.000	0.320
0.000	0.000	0.000	0.072	0.072
0.000	0.000	0.000	0.065	0.065
0.000	0.447	(0.100)	0.008	0.355
0.000	0.040	0.000	0.006	0.046
0.000	0.000	0.000	0.048	0.048
0.187	0.000	0.000	(0.187)	0.000

Public Realm	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
TFM - Road Safety Audits - Scheme Development	0.000	0.010	0.000	0.000	0.010
TFM - Ad-Hoc Minor Works	0.000	0.035	0.000	0.263	0.298
A13 Eastbound Slip Roads	0.000	0.000	(0.040)	0.040	0.000
Traveller Injunction	0.046	0.000	0.000	0.000	0.046
Principal Bridge Inspections and Remedial Works	0.000	0.015	0.000	0.248	0.263
High Risk Concrete Lamp Column Replacement	0.000	0.200	0.000	0.007	0.207
Footway Slab Replacement Programme (2020-2025)	0.000	0.300	(0.001)	0.001	0.300
A1013 School Access Improvements (Treetops)	1.630	0.000	0.000	0.133	1.763
Flats Recycling	0.250	0.000	(0.224)	0.080	0.106
Emergency Active Travel Plan	0.150	0.000	0.000	0.028	0.178
PRS - EV Charging Upgrade and Expansion	0.000	0.150	0.000	0.168	0.318
CON - Fort Road Bus Lane	0.050	0.000	0.000	(0.050)	0.000
Traffic Management Salary Capitalisation	0.000	0.147	0.000	0.000	0.147
N13 Cycle Route	0.000	0.000	0.000	0.272	0.272
A126 Improvements	2.102	0.000	0.000	0.112	2.214
Deployment of overt 4G CCTV camera systems	0.000	0.000	(0.056)	0.056	0.000
Trading Standards Facility at London Gateway (DPW)	0.000	0.000	(0.004)	0.004	0.000
Urgent repairs to road leading between Tilbury Port and Tilbury2	0.000	0.000	0.000	0.002	0.002
Highway Street Lighting Central Management System	0.000	0.000	0.000	0.035	0.035
Highways Lit signage replacement programme	0.343	0.000	(0.050)	0.044	0.337
A1014 The Manorway - Footway Protection	0.305	0.033	(0.143)	0.070	0.265

Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
0.000	0.010	0.000	0.000	0.010
0.000	0.035	0.000	0.263	0.298
0.000	0.000	(0.040)	0.040	0.000
0.046	0.000	0.000	0.000	0.046
0.000	0.015	0.000	0.248	0.263
0.000	0.200	0.000	0.007	0.207
0.000	0.300	(0.001)	0.001	0.300
1.630	0.000	0.000	0.133	1.763
0.250	0.000	(0.224)	0.080	0.106
0.150	0.000	0.000	0.028	0.178
0.000	0.150	0.000	0.168	0.318
0.050	0.000	0.000	(0.050)	0.000
0.000	0.147	0.000	0.000	0.147
0.000	0.000	0.000	0.272	0.272
2.102	0.000	0.000	(1.602)	0.500
0.000	0.000	(0.056)	0.056	0.000
0.000	0.000	(0.004)	0.004	0.000
0.000	0.000	0.000	0.002	0.002
0.000	0.000	0.000	0.035	0.035
0.343	0.000	(0.050)	0.044	0.337
0.305	0.033	(0.143)	0.070	0.265

Public Realm	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Wharf Road, SLH - Drainage scheme	0.000	0.000	0.000	0.049	0.049
SRS - East Tilbury Primary School	0.000	0.000	0.000	0.348	0.348
AIP - Area XX - Tilbury (East of St Chads)	0.000	0.000	0.000	0.021	0.021
ATF - Corringham Road/Billet Lane	0.008	0.000	0.000	0.000	0.008
ATF - Purfleet Road	0.004	0.000	0.000	(0.004)	0.000
ATF - A128 Junction Signal Scheme	0.000	0.000	0.000	0.017	0.017
Food Caddies	0.500	0.000	0.000	0.000	0.500
Tree Fund	0.125	0.000	0.000	0.088	0.213
1934 Fort Road Tilbury - Bridge repairs	0.700	0.000	(0.100)	0.057	0.657
Junction 31 Electrical Repairs	0.340	0.000	0.000	0.017	0.357
Orchard Footbridge renewal	0.560	0.039	(0.534)	0.042	0.107
Grover Walk Street Lighting Refurbishment	0.000	0.000	(0.003)	0.003	0.000
Carriageway Concrete Slab Replacement	0.000	0.027	(0.031)	0.146	0.142
Public Rights of Way - FP36 SLH	0.000	0.000	0.000	0.059	0.059
RSE - London Road West Thurrock	0.265	0.170	0.000	(0.003)	0.432
AIP Chadwell South and Grays Riverside areas	0.000	0.150	0.000	0.236	0.386
AIP - 3 Villages - Orsett Ward	0.000	0.000	0.000	0.075	0.075
Walking and Cycling	0.000	0.000	0.000	0.000	0.000
Works to Council Car Parks and Pay and Display Machines	0.000	0.000	0.000	0.044	0.044
IRL - Scheme Development - Staff Costs	0.000	0.000	(0.424)	0.424	0.000
Surface Renewal Oliver Close Depot	0.000	0.000	(0.006)	0.006	0.000
RSE - A13 (Five Bells to Manorway Interchange)	0.000	0.020	0.000	0.000	0.020

Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
0.000	0.000	0.000	0.049	0.049
0.000	0.000	0.000	0.348	0.348
0.000	0.000	0.000	0.021	0.021
0.008	0.000	0.000	0.000	0.008
0.004	0.000	0.000	(0.004)	0.000
0.000	0.000	0.000	0.017	0.017
0.500	0.000	0.000	0.000	0.500
0.062	0.000	0.000	0.088	0.150
0.700	0.000	(0.100)	(0.343)	0.257
0.170	0.000	0.000	0.017	0.187
0.560	0.039	(0.534)	0.042	0.107
0.000	0.000	(0.003)	0.003	0.000
0.000	0.027	(0.031)	0.146	0.142
0.000	0.000	0.000	0.059	0.059
0.265	0.170	0.000	(0.403)	0.032
0.000	0.150	0.000	0.236	0.386
0.000	0.000	0.000	0.075	0.075
0.000	0.000	0.000	0.000	0.000
0.000	0.000	0.000	0.044	0.044
0.000	0.000	(0.424)	0.424	0.000
0.000	0.000	(0.006)	0.006	0.000
0.000	0.020	0.000	0.000	0.020

Public Realm	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
RSE - B186 West Thurrock Way	0.000	0.023	0.000	0.000	0.023	0.000	0.023	0.000	0.000	0.023
SRS - 20mph Speed Zones Around Schools	0.000	0.050	0.000	0.000	0.050	0.000	0.050	0.000	0.000	0.050
AIP - Area 27 - Ockendon West	0.000	0.100	0.000	0.000	0.100	0.000	0.100	0.000	0.000	0.100
AIP - Area 04 - Stanford Le Hope West	0.000	0.100	0.000	0.000	0.100	0.000	0.100	0.000	0.000	0.100
Carriageway Micro Surfacing Programme	0.000	0.300	0.000	0.000	0.300	0.000	0.300	0.000	0.000	0.300
Total Public Realm	8.996	6.697	(2.536)	4.807	17.964	8.763	5.732	(2.206)	2.112	14.401

Place	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
A13 Widening (Works) (E2910)	0.400	1.004	(0.400)	2.001	3.005	0.400	1.004	(0.400)	2.001	3.005
B186 West Thurrock Way - Road Capacity and Efficiency Improvement Project (E0915)	1.188	0.000	0.000	0.004	1.192	1.188	0.000	0.000	(1.134)	0.054
East Tilbury 1st payment (CCTV / Anti-Skid / VAS / Bus Stop upgrade) (E0901)	0.092	0.000	0.000	0.000	0.092	0.092	0.000	0.000	0.000	0.092
Grays South and Rail Station Regeneration (R0670)	0.000	0.413	0.000	0.000	0.413	0.000	0.413	0.000	0.000	0.413
Implementation of Corporate Property Database (T0702)	0.000	0.000	(0.007)	0.027	0.020	0.000	0.000	(0.007)	0.027	0.020
Improvement works between Thurrock Park Way and Manor Road (E0895)	0.287	0.000	0.000	0.000	0.287	0.287	0.000	0.000	(0.287)	0.000
Improvements to Village Halls (D0010)	0.150	0.000	(0.183)	0.033	0.000	0.150	0.000	(0.183)	0.033	0.000
Improvements to the Manorway Interchange (E0911)	0.000	0.000	0.000	0.065	0.065	0.000	0.000	0.000	0.000	0.000

Place	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Mayflower Road parking management and capacity improvements (E0904)	0.421	0.000	0.000	0.000	0.421
PRS - Borough wide Disabled Bays (E1843-T3429)	0.000	0.001	0.000	0.003	0.004
PTI - Local Bus Infrastructure (E1838)	0.000	0.015	0.000	0.036	0.051
Pupil Referral Unit Relocation (D0020)	0.750	0.000	(0.500)	0.050	0.300
Purfleet Centre Fees Budget (R0500)	0.444	0.000	(0.348)	0.173	0.269
Purfleet Land Assembly Development Agreement (R0501)	1.500	0.000	(1.558)	0.180	0.122
Purfleet SELEP Land Acquisition (R0502)	0.000	0.000	(0.106)	0.119	0.013
Purfleet Thurrock School Contribution (R0503)	0.000	0.000	(0.021)	0.021	0.000
Replacement of Bus Passenger Shelters (E1839)	0.500	0.047	(0.396)	(0.053)	0.098
South Road / Stifford Road Junction Improvements (E0908)	0.190	0.000	0.000	0.000	0.190
Stanford Le Hope Interchange (E2920)	15.846	0.000	(15.067)	0.021	0.800
Tilbury Integrated Medical Centre (R0913)	0.000	0.153	(0.153)	0.000	0.000
PRS - Ad-Hoc Parking Requests	0.000	0.009	0.000	(0.008)	0.001
Corporate Landlord Compliance	1.795	0.000	(1.566)	0.134	0.363
Investment Portfolio Compliance	1.010	0.000	(1.123)	0.126	0.013
New River Development	0.075	0.000	(0.084)	0.009	0.000
Investment Portfolio Spend to Save	1.098	0.000	(1.233)	0.135	0.000
Corporate Landlord Spend to Save	1.299	0.000	(1.586)	0.287	0.000
Place	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023

Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
0.421	0.000	0.000	(0.361)	0.060
0.000	0.001	0.000	0.003	0.004
0.000	0.015	0.000	0.036	0.051
0.750	0.000	(0.500)	0.050	0.300
0.144	0.000	(0.048)	0.173	0.269
1.500	0.000	(0.058)	(1.320)	0.122
0.000	0.000	(0.006)	0.019	0.013
0.000	0.000	(0.021)	0.021	0.000
0.500	0.047	(0.396)	(0.053)	0.098
0.190	0.000	0.000	(0.190)	0.000
5.000	0.000	(10.067)	5.867	0.800
0.000	0.153	(0.153)	0.000	0.000
0.000	0.009	0.000	(0.008)	0.001
1.795	0.000	(1.566)	0.134	0.363
1.010	0.000	(1.123)	0.126	0.013
0.075	0.000	(0.084)	0.009	0.000
0.538	0.000	(1.233)	0.695	0.000
1.299	0.000	(1.586)	0.287	0.000
Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023

Tilbury Towns Fund - Accelerated Funding	0.000	0.000	0.000	0.089	0.089
Grays Towns Fund - Accelerated Funding	0.000	0.000	0.000	0.019	0.019
Property Demolitions	0.000	0.000	(0.001)	0.001	0.000
Grays Town Fund (General)	0.000	0.000	0.000	0.295	0.295
TTF Heart - Civic Square	0.000	5.435	(0.207)	0.207	5.435
TTF Heart - Youth Zone	0.000	4.750	0.000	0.000	4.750
TTF Heritage - Riverside	0.000	0.108	0.000	0.000	0.108
TTF Hub - Station Gateway	0.000	10.561	(0.048)	0.048	10.561
Tilbury Strategic Project Costs	0.000	0.000	0.000	0.000	0.000
Demolition of Buildings	0.250	0.000	(0.511)	0.277	0.016
Civic Offices Tenanted Areas Alterations	0.000	0.000	(0.219)	0.226	0.007
Grays Underpass Land Acquisitions	2.860	0.072	(6.672)	3.740	0.000
Grays TF Project 3: Grays Riverfront	0.000	8.550	0.000	0.000	8.550
Grays TF Project 4: Grays Beach Park & Kilverts Field - Leisure Destination	0.000	5.320	0.000	0.000	5.320
Grays TF Project 5: Riverfront Activities Centre	0.000	5.035	0.000	0.000	5.035
UK Shared Prosperity Fund	0.000	0.209	0.000	0.000	0.209
Transformational Capital Funds To Support The Ongoing 3Rs Review	0.000	1.200	(1.178)	0.000	0.022

	0.000	0.000	0.000	0.089	0.089
	0.000	0.000	0.000	0.019	0.019
	0.000	0.000	(0.001)	0.001	0.000
	0.000	0.000	0.000	0.295	0.295
	0.000	4.635	0.000	(3.985)	0.650
	0.000	1.651	0.000	(1.251)	0.400
	0.000	0.008	0.000	0.000	0.008
	0.000	3.481	0.000	(3.121)	0.360
	0.000	0.000	0.000	0.000	0.000
	0.250	0.000	(0.511)	0.277	0.016
	0.000	0.000	(0.219)	0.226	0.007
	2.860	0.072	(6.672)	3.740	0.000
	0.000	0.680	0.000	0.000	0.680
	0.000	0.496	0.000	(0.495)	0.001
	0.000	0.486	0.000	(0.486)	0.000
	0.000	0.054	0.000	0.000	0.054
	0.000	0.700	(0.678)	0.000	0.022

Total Place	30.155	42.882	(33.167)	8.265	48.135	18.449	13.905	(25.512)	1.437	8.279
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Housing Revenue Account	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Aspriational Capital Pot - Feasibilities - Loewen Road	0.000	0.000	0.000	0.011	0.011
Redevelopment of Council Offices For Residential Accommodation	0.000	0.000	0.000	0.083	0.083
Blackshots Housing Development	72.305	61.601	(62.296)	0.014	71.624
Broxburn Drive Housing Development	0.000	0.011	0.000	0.010	0.021

Housing Revenue Account	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
	0.000	0.000	0.000	0.011	0.011
	0.000	0.000	0.000	0.083	0.083
	0.000	1.110	0.000	0.014	1.124
	0.000	0.011	0.000	0.010	0.021

Vigerons Way Housing Development	0.000	0.000	0.000	0.032	0.032
Teviot Avenue Housing Development	18.696	5.924	(9.983)	0.269	14.906
Aveley Library Housing Development	0.000	0.000	0.000	0.093	0.093
Loewen Road Construction	1.220	0.000	0.000	0.038	1.258
Thurrock New Standard - Wates (H2000)	21.353	0.000	0.000	0.042	21.395
HRA Fire Safety Works (H2805)	2.494	0.000	0.000	1.058	3.552
Non Traditional Properties (H2815)	2.921	0.000	0.000	0.922	3.843
HRA Garages (H2820)	1.048	0.000	(0.264)	0.369	1.153
Sheltered Housing Improvements Works (H2825)	0.000	0.000	0.000	0.186	0.186
Major Adaptations (H2827)	0.419	0.300	0.000	0.046	0.765
Tower Block Refurbishment (H2828)	0.990	0.000	0.000	16.436	17.426
Heating Replacement Programme (H2832)	1.258	0.000	0.000	0.000	1.258
Lifts Refurbishment (H2829)	0.399	0.000	(0.114)	0.079	0.364
Door Entry Installation (H2830)	1.049	0.000	(0.171)	0.212	1.090
Water Mains (H2831)	0.336	0.000	(0.120)	0.000	0.216
Transforming Homes Programme Support (H2840)	0.336	0.214	0.000	0.000	0.550
Stock Condition Survey (H2851)	0.000	0.000	(0.077)	0.077	0.000
Housing Revenue Account	Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
Carbon Reduction Requirements (3 blocks) (H2852)	11.077	1.698	(4.464)	(4.169)	4.142
Electrical infrastructure Testing (H2855)	0.524	0.000	0.000	0.500	1.024
HRA Highways and Lighting (H2856)	0.739	0.000	(0.419)	0.400	0.720
Pram Sheds Buy Backs (H2902)	0.000	0.007	0.000	0.000	0.007
HRA Property Purchases (H2910)	0.000	0.003	0.000	0.000	0.003
HRA Phi Property Purchases (H2920)	0.000	0.387	0.000	0.000	0.387

0.000	0.000	0.000	0.032	0.032
0.000	0.000	(0.063)	0.269	0.206
0.000	0.000	0.000	0.093	0.093
1.220	0.000	0.000	0.038	1.258
10.046	0.000	0.000	0.042	10.088
1.494	0.000	0.000	1.058	2.552
2.921	0.000	0.000	0.922	3.843
0.548	0.000	(0.014)	0.369	0.903
0.000	0.000	0.000	0.186	0.186
0.219	0.300	0.000	0.046	0.565
0.990	0.000	0.000	4.010	5.000
0.658	0.000	0.000	0.000	0.658
0.209	0.000	(0.114)	0.069	0.164
0.549	0.000	(0.171)	0.062	0.440
0.176	0.000	(0.120)	0.120	0.176
0.176	0.114	0.000	0.000	0.290
0.000	0.000	(0.077)	0.077	0.000
Opening Position at 1st April 2023	Additions	Reductions	B/Fwds Re-profiling	Closing Position at 31st December 2023
5.196	0.590	(2.232)	(1.054)	2.500
0.274	0.000	0.000	0.500	0.774
0.439	0.000	(0.419)	0.400	0.420
0.000	0.007	0.000	0.000	0.007
0.000	0.003	0.000	0.000	0.003
0.000	0.387	0.000	0.000	0.387

Total Housing Revenue Account	137.164	70.145	(77.908)	16.708	146.109	25.115	2.522	(3.210)	7.357	31.784
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